CHILDREN & CRITICAL CARE SERVICES







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HOW TO CITE CHILDREN & CRITICAL CARE SERVICES MODULE:

We encourage you to share these documents with others and we welcome their use as a reference. Please cite each document in the module in keeping with the citation on the table of contents of both of the documents. If referencing the full module, please cite as:

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Children & Critical Care Services: Tiers to Support System & Operational Planning

1.0 Tiers of Service

1.1 Tiers of Service Framework and Approach

Planning and coordinating children's¹ health services is a major area of focus for Child Health BC and its collaborators (health authorities, ministries, non-profit organizations, school boards, etc). The Tiers of Service framework provides a tool to define and plan such services.

Utilizing a common language and methodology, the Tiers of Service framework:

- Recognizes that health services, while important, are one of several factors that contribute to child and youth well-being overall.
- Is informed by a review of frameworks/tools in other jurisdictions around the world.
- Facilitates system planning for clinical services, knowledge sharing/training and quality improvement/research. The responsibilities and requirements for each of these three areas are defined within the Tiers framework.

Child Health BC is leading the use of the Tiers of Service approach to system planning for children's services. This is being done through:

Creation of a series of modules: For each of the major areas of health services - such as children's medicine, children's surgery, children's emergency care, children & critical care services and mental health services for children and youth - a Tiers of Service module has or is being created.

Self-assessment based on the modules: Once a module is finalized and accepted by the key partners in the province, a self-assessment is completed. Child Health BC works with health authority partners as necessary to get this work completed.

System planning and service planning based on self-assessment results: Using the self-assessment analysis, CHBC is committed to supporting provincial, regional and local planning in collaboration with other entities.

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¹ Throughout this document "children" refers to children and youth unless otherwise stated.





1.2 BC's Child Health Tiers of Service Modules

Below are the Tiers of Service modules. Some have been completed and some are in development.

Clinical Services modules:

- Children's Medicine
- Children's Surgery
- Children's Emergency Department
- Children & Critical Care Services
- Child Development, Habilitation & Rehabilitation
- Children's Home-based Services (future)
- Mental Health Services for Children and Youth
- Substance Use Services for Children and Youth (future)

Clinical Diagnostic & Therapeutic Service modules:

- Children's Laboratory, Pathology & Transfusion Medicine
- Children's Medical Imaging (future)
- Children's Pharmacy Services (future)

Collectively, the modules and their components provide the foundation for provincial and health authority (HA) planning of child health services.

2.0 Children & Critical Care Tiers of Service

2.1 Module Development

The Children & Critical Care (CC) Tiers of Service module is made up of two components:

- 1. Setting the Stage for Tiers Development (provides the context)
- 2. Tiers to Support System and Operational Planning (this document)

The Children & Critical Care Tiers of Service module was developed by an interdisciplinary working group comprised of representative(s) from each of BC's HAs (various combinations of pediatric and adult intensivists, pediatricians, pediatric subspecialists, nurses, allied health, directors/managers and planners), Child Health BC and a meeting facilitator. The document was informed by work done in other jurisdictions, mostly notably Queensland, New South Wales, Australia/New Zealand, the United Kingdom and the United States. BC data was used where it was available, as were relevant BC and Canadian standards and guidelines (e.g., Critical Care Medicine Provincial Privileging document and the Royal College of Physicians and Surgeons Objectives of Training documents for Critical Care Medicine.

In addition to the working group, representatives from all BC HAs and other constituent and topic-specific groups were invited to provide feedback on the draft module. The final version was accepted by the Provincial Critical Care Working Group and Child Health BC Steering Committee.





2.2 Module Scope

The Children & Critical Care Tiers of Service module focuses on services provided by *specialist* and *subspecialist* health care providers to children up to 17 years old (16.9 years) who have *highly acute* and often *highly complex* illnesses, injuries and complications. It builds on and is intended to be used in conjunction with the *Children's Emergency Department, General Medicine* and *Surgery Tiers* modules.

All facilities providing pediatric services (T1-T6) should have capacity to provide resuscitation and initial stabilization of critically ill children while awaiting transport to a higher tier (in ED, on an inpatient unit &/or in ICU). This module focuses on critical care services which are provided **beyond** the resuscitation and initial stabilization period.

"Critical care services" refer to services which are **above and beyond those usually available on a pediatric inpatient unit** (refer to children's medical and surgical modules for details of what is usually provided on a pediatric inpatient unit). Provision of these services requires **specialized skills** and **enhanced staffing levels**. In BC, such services are usually provided in a pediatric-specific or a general intensive care unit.

The Children & Critical Care Tiers of Service module does not include:

- Services provided in Emergency Departments (EDs) (discussed in Children's ED Services module).
- Services provided in Neonatal Intensive Care Units (refer to Levels of Perinatal Care document at: www.perinatalservicesbc.ca/health-professionals/professional-resources/system-planning/tiers-of-service.

2.3 Recognition of the Tiers

The *Child Health Tiers of Service Framework* includes 6 tiers of service. The Children & Critical Care Tiers of Service module recognizes 3 of the 6 tiers: T4, T5 and T6.

	Child Health Framework Tiers of	Children & Critical Care Tiers of Service
Tier	Service	
T1	Prevention, Primary & Emergent Service	
T2	General Health Service	
T3	Child-Focused Health Service	
T4	Children's Comprehensive Health Service	Children's Limited Critical Care Service
T5	Children's Enhanced & Regional	Children's Regional Subspecialty Critical Care
	Subspecialty Health Service	Service
T6	Children's Provincial Subspecialty MH	Children's Provincial Subspecialty Critical Care
	Service	Service









Children & Critical Care Tiers of Service

T4 provides a limited range of critical care services and is typically available to children in more populated geographic areas in **facilities which also have children's T4 medicine services**. T4 critical care services focus on older children (ages 14 - 16.9 years old) who were previously healthy who have new onset "adult" conditions (i.e., disease processes/injuries & management strategies are the same as for adults). T4 services outside the Lower Mainland/Victoria also provide critical care services to children of all ages with conditions which are expected to resolve quickly (within 24 - 48 hrs).

T5 and T6 provide a full range of critical care services for children, with T5 providing primarily a regional service and T6 providing a provincial service which includes an extended range of monitoring and therapeutic interventions.

3.0 Responsibilities & Requirements by Tier of Service

This next section describes the **responsibilities** and **requirements** at each tier to provide a **safe**, **sustainable** and **appropriate** level of critical care services.

The tier identified for a given service represents the highest tier of that service which is available at that facility under **usual** circumstances (i.e., minimum expectations). Occasional exceptions may occur, usually due to geography and transportation, in which children may be managed and/or interventions performed on a case-by-case basis by services that would not normally care for such children. These exceptions are appropriate where the resources (trained personnel, equipment, etc) are available and deferring the treatment/procedure would be detrimental to a child's outcome. Another circumstance in which exceptions may occur is in **unique**, **planned** situations where children with chronic conditions are supported to remain living in their home community (e.g., children with chronic ventilators). These special situations are **not** the focus of this module.

Responsibilities and requirements are divided into the following sections:

- 3.1 Clinical Service
- 3.2 Knowledge Sharing & Transfer/Training
- 3.3 Quality Improvement & Research





3.1 Clinical Services

3.1.1 Responsibilities

This document differentiates between the responsibilities of T4 facilities within the Lower Mainland/Victoria ("close sites") and facilities outside the Lower Mainland/Victoria ("distant sites"). The rationale for the differing expectations is that the obligations on "distant sites" are higher as critical care services must be maintained for longer periods (hours to days) while awaiting arrival of the transport team. In addition, there are situations where it does not make sense to transport a critically ill child with a condition which is expected to resolve quickly to the Lower Mainland/Victoria from a "distant" site.

			Children's Limited (Critical Care Service		Children's Provincial
			т	4	Children's Regional Subspecialty Critical Care Service	Subspecialty Critical Care Service
			Close Site (<2 hrs by road from T5/T6)	Distant Site (>2 hrs by road from T5/T6)	T5	Т6
critica (to be v	Examples of potential critical care services (to be verified through a selfassessment process)		Abbotsford Nanaimo	Kelowna, Kamloops Prince George	Victoria	ВССН
1.0	Servi	ce reach	Health service delivery area/health authority	Health service delivery area/health authority	Health authority	Province
2.0	Servio descr	ce iption	CC service primarily for adults.	CC service primarily for adults with a limited capacity to serve children.	Regional CC service for children.	Provincial CC service for children which includes an extended range of monitoring & therapeutic interventions.
3.0	3.0 Service focus/target population					
	3.1	Children of all ages	Provides resuscitation & initial stabilization of critically ill children (in ED, on an inpatient unit &/or in ICU).	Provides resuscitation & initial stabilization of critically ill children (in ED, on an inpatient unit &/or in ICU).	Provides resuscitation & initial stabilization of critically ill children.	Provides resuscitation & initial stabilization of critically ill children.





			Children's Limit	ed Critical Care Service		Children's Provincial
			T4	Children's Regional Subspecialty	Subspecialty Critical Care	
			Close Site	T4 Distant Site	Critical Care Service	Service
			(<2 hrs by road from T5/T6)	(>2 hrs by road from T5/T6)	T5	Т6
Service focus/target population	3.2	Children ages 14 - 16.9 yrs	Previously healthy children with new onset "adult" conditions (i.e., conditions in which disease processes/injuries & management strategies are the same as for adults): ² • Provides the full range of critical care services. ³ • Examples: Pneumonia with aspiration; overdose; & endocarditis. All other children in this age group: • Consults ASAP with T5/T6 provider re transfer. • While awaiting arrival of the transport team (brief duration expected), provides a limited range of critical care services (see Table 1). Consults with T5/T6, as required.	Same as T 4 close site plus: Provides a limited range of critical care services (see Table 1) for a broader range of conditions than would be expected at T4 close sites. • Conditions are expected to resolve quickly (within 24 - 48 hrs). • If condition does not resolve as expected, consults ASAP with T5/T6 provider re transfer. • Examples: Asthma; prolonged seizures, including brief period of intubation; & extended post-operative intubation period. All other children in this age group: • Consults ASAP with T5/T6 provider re transfer. • While awaiting arrival of the transport team (hours to days), provides a limited range of critical care services (see Table 1). Consults with T5/T6, as required.	Children with a wide range of conditions & medical complexities: Provides the full range of critical care services. Disease processes/injuries &/or management strategies may be unique to children.	Children with a wide range of conditions & multiple medical complexities: Provides an extended range of monitoring & therapeutic interventions. Disease processes/injuries &/or management strategies often require the services of multiple pediatric subspecialists.

² Assumes availability of adult or pediatric specialists/subspecialists comfortable/willing to provide consultative &/or surgical care to children ages 14 - 16.9 yrs, as required (e.g., neurosurgery, cardiac surgery).

³ The remainder of this document does not delineate specific responsibilities and requirements for serving this group of *previously healthy children with new onset "adult" conditions.* It is assumed that the full range of critical care assessment, monitoring & treatment services will be available to these children as it is for adults.





			Children's Limited	Critical Care Service	Children's Regional		
			Т4		Subspecialty Critical Care Service	Children's Provincial Subspecialty Critical Care Service	
			Close Site (<2 hrs by road from T5/T6)	Distant Site (>2 hrs by road from T5/T6)	Т5	Т6	
Service focus/target population	3.3	Children under 13.9 yrs	 All children in this age group: Consults ASAP with T5/T6 provider re transfer. While awaiting arrival of the transport team (brief duration expected), provides a limited range of critical care services (see Table 1). 	 Children with conditions which are expected to resolve quickly (within 24 - 48 hrs): Provides a limited range of critical care services (see Table 1). If the condition does not resolve as expected, consults ASAP with T5/T6 provider. Examples: Asthma; prolonged seizures, including brief period of intubation; & extended post-operative intubation period. All other children in this age group: Consults ASAP with T5/T6 provider re transfer. While awaiting arrival of the transport team (hours to days), provides a limited range of critical care services (see Table 1). 	Same service as for children ages 14 - 16.9 yrs as described above (T5). See Table 1.	Same service as for children ages 14 - 16.9 yrs as described above (T6). See Table 1.	
4.0	O Critical care (CC) monitoring & therapeutic interventions		While awaiting arrival of the transport team (brief duration expected), provides a limited range of CC monitoring & therapeutic interventions. See Table 1.	Provides a limited range of CC monitoring & therapeutic interventions (1) while awaiting arrival of the transport team (hours to days); & (2) to treat conditions which are expected to resolve quickly (i.e., within 24 - 48 hrs). See Table 1.	Broad range of CC monitoring & therapeutic interventions. See Table 1.	Same as T5 plus: Extended range of monitoring & therapeutic interventions. See Table 1.	





		Children's Limite	d Critical Care Service	Children's Regional	Children's Provincial	
		T4		Subspecialty Critical Care Service	Subspecialty Critical Care Service	
		Close Site	Distant Site			
		(<2 hrs by road from T5/T6)	(>2 hrs by road from T5/T6)	T5	Т6	
5.0	Pain & symptom management	 As per medical module: Regularly assesses & documents pain using a validated & age & developmentally appropriate pain assessment tool(s). Develops & regularly reviews plan for pain & symptom management. Provides age & developmental stage appropriate pain & other symptom relieving interventions (e.g., minimize high-intensive light & noise, ensure rest periods, regularly reposition, support parental visitation). Administers weight-based doses of analgesics & other symptom management medications via topical, oral, enteral, intranasal, rectal, IM, SQ, intermittent IV & patient controlled IV routes to children of all ages. Administers via continuous IV to children ages 2 years & over. Range of IV medications administered is consistent with HA/site approved pediatric medication infusion profiles for a general pediatric unit. Consults/refers to Canuck Place, as required. 	Same as T4 close sites plus: Range of IV medications administered is consistent with HA/site approved pediatric medication infusion profiles for an adult critical care unit.	Same as T4 distant sites plus: Manages pain & symptoms that require an extended & innovative range of options. Often involves multiple types of analgesics & other medications which may be provided by multiple routes of administration. Utilizes regional anesthetic techniques as required (e.g., nerve blocks).	Same as T5 plus: Manages acute spinal cord compression with medications &/or radiation therapy.	





		Children's Limited	d Critical Care Service		Children's Provincial
			T4	Children's Regional Subspecialty Critical Care Service	Subspecialty Critical Care Service
		Close Site	Distant Site	Care Service	Service
		(<2 hrs by road from T5/T6)	(>2 hrs by road from T5/T6)	Т5	Т6
6.0	Continuous sedation		 Regularly assesses & documents level of sedation using a validated & age & developmentally appropriate sedation assessment tool(s). Identifies & regularly reviews desired level of sedation. Titrates & administers weight-based doses of sedative agents consistent with desired level of sedation (e.g., benzodiazepines, hypnotics, antihistamines). Manages ICU-related sedation medication withdrawal. 	Same as T4 distant sites plus: Provides palliative sedation.	Same as T5.
7.0	Procedural sedation/ analgesia	While awaiting arrival of the transport team (brief duration expected): Administers weight-based doses of analgesics/sedatives/ dissociative anesthetics (e.g., ketamine) assuming availability of appropriate staffing, 4 monitoring equipment & resuscitation equipment.	Administers weight-based doses of analgesics/sedatives/ dissociative anesthetics (e.g., ketamine) assuming availability of appropriate staffing, ⁴ monitoring equipment & resuscitation equipment.	Same as T4 distant sites.	Same as T5.
8.0	Psychosocial & spiritual support	While awaiting arrival of the transport team (brief duration expected): Provides psychosocial/family & spiritual care support.	Provides psychosocial/family & spiritual care support.	Same as T4 distant site plus: Provides specialized psychosocial/family support including structured therapeutic & diversional play, preparation & assistance during medical tests &	Same as T5.

⁴ MD with PALS or equivalent + MD/RN/RT familiar with pediatric resuscitation procedures must be present during the procedure, as well as a 3rd MD/RN/RT readily available to assist in the event of an emergency.





	Children's Limited	l Critical Care Service		Children's Provincial
			Children's Regional Subspecialty Critical	Subspecialty Critical Care
	T4		Care Service	Service
	Close Site	Distant Site		
	(<2 hrs by road from T5/T6)	(>2 hrs by road from T5/T6)	T5	Т6
			procedures & support & short-term	
			therapeutic counselling for families.	

		Children's Limited Cr	ritical Care Service	Children's Regional	
		T4		Subspecialty Critical Care Service	Children's Provincial Subspecialty Critical Care Service
		Close Site (<2 hrs by road from T5/T6)	Distant Site (>2 hrs by road from T5/T6)	T5	Т6
9.0	End-of-life (EOL) care	After determining EOL is near & making a decision in consultation with T5/T6 NOT to transfer a child, provides EOL care. Consults with T5/T6 ICU & other subspecialty services, including Canuck Place, as required.	Same as T4 close site.	Same as T4 plus: Manages withdrawal of life sustaining & other therapies (e.g., ventilatory/cardiac support, artificial hydration, nutritional support).	Same as T5.
10.0	Support for organ donation	After making a decision in consultation with T5/T6 NOT to transfer a child: Neurological Determination of Death (NDD): As directed by BC Transplant, arranges tests to determine suitability for organ donation. Maintains child until arrangements for organ donation are made. Prepares child & supports family for surgical recovery of the organs. Donor after Cardiac Death (DCD): As directed by BC Transplant, arranges tests to determine suitability for organ donation. Maintains child until arrangements	Same as T4 close site.	As directed by BC Transplant, receives children from T1-T4 sites & manages according to the provincial pediatric DCD protocol.	As directed by BC Transplant, receives children from T1-T5 sites & manages according to the provincial pediatric DCD protocol.





Children's Limited Critical Care Service T4		Children's Regional Subspecialty Critical Care Service	Children's Provincial Subspecialty Critical Care Service
Close Site (<2 hrs by road from T5/T6)	Distant Site (>2 hrs by road from T5/T6)	T5	Т6
for organ donation are made. Prepares child & family for withdrawal of cardiac/ventilator support. If directed by BC Transplant, arranges transfer to T5/T6 prior to withdrawal of cardiac/ventilator support.			

		Children's Limited Crit	ical Care Service	Children's Regional Subspecialty	Children's Provincial Subspecialty
		T4		Critical Care Service	Critical Care Service
			Distant Site		
		Close Site	(>2 hrs by road from		
		(<2 hrs by road from T5/T6)	T5/T6)	T5	T6
11.0	Grief &	Provides initial grief &	Same as T4 close site.	Same as T4 plus:	Same as T5 plus:
	bereavement	bereavement support. Assesses			
	support	need & refers families requiring		Creates opportunities for grieving	Provides telephone bereavement
		ongoing support to local		families to connect with other grieving	support to families beyond the
		bereavement &/or counseling		families (e.g., annual memorial service).	immediate period after the death of
		resources. Consults/refers to			their child.
		Canuck Place, as required.			
12.0	Deteriorating/	Mechanism is in place for	Same as T4.	Same as T4 plus:	Same as T5.
	emergency	resuscitation of a hospitalized			
	situations	child outside the critical care unit.		Provides immediate <i>pediatric</i> critical	
	outside the	Stabilizes children while arranging		care expertise in response to the	
	critical care	& awaiting transfer. Determines		clinical deterioration of a child outside	
	unit	most appropriate location within		the critical care unit. Assists staff to	
		facility to maintain critically ill		assess & stabilize the child & determine	
		child while awaiting transfer		whether transfer to PICU is required or	
		(dependent on local resources).		care can be provided safely on the	
				pediatric unit +/- support from PICU	
				staff. Educates & supports staff as they	
				care for the child.	





		Children's Limited Critical Care Service T4		Children's Regional Subspecialty Critical Care Service	Children's Provincial Subspecialty Critical Care Service
		Close Site (<2 hrs by road from T5/T6)	Distant Site (>2 hrs by road from T5/T6)	T5	Т6
13.0	Critical care transfer & transport	Makes requests for transfer to T5/T6 via BC Patient Transfer Network (PTN). Prepares patient/family for arrival of transport team.	Makes requests for transfer to T5/T6 via BC PTN. Prepares patient/family for arrival of transport team.	Makes requests for transfer to T6 via BC PTN. Prepares patient/family for arrival of transport team. Receives calls from BC PTN for transfer of children to T5 PICU. Makes arrangements within the T5 PICU/hospital for transfers. Most requests are for children living within the HA but, if bed availability is limited at T6 & the appropriate care can be provided at T5, requests may be for children living outside the HA.	Receives calls from BC PTN for transfer of children to T6 PICU. Makes arrangements within the T6 PICU/hospital for transfers. Requests for transfers may be for children living throughout the province. Receives & prioritizes requests from PTN about the transport of critically ill children within BC. Coordinates & provides medical supervision/consultation to specially trained air transport teams during transport. Provides coordination & consultation &, in some cases, medical supervision to other medical escort teams during transport.

		Children's Limited Crit	ical Care Service	Children's Regional Subspecialty Critical Care Service	Children's Provincial Subspecialty Critical Care Service
		Close Site (<2 hrs by road from T5/T6)	Distant Site (>2 hrs by road from T5/T6)	T5	Т6
14.0	Children with home tracheostomies &/or ventilators	Provides care to children with a stable airway & stable ventilator requirements who require an inpatient stay (e.g., child with cellulitis requiring IV antibiotics).	Same as T4 close site.	Same as T4 plus: Plans & supervises out-of-hospital care for children living within the HA requiring long-term airway &/or ventilation support. Builds capacity in local communities to care for these children.	Plans & supervises out-of-hospital care for children living throughout the province requiring long-term airway &/or ventilation support. Builds capacity in local communities to care for these children (Home Tracheostomy & Ventilation Program).





		Children's Limited Crit	tical Care Service	Children's Regional Subspecialty Critical Care Service	Children's Provincial Subspecialty Critical Care Service
		Close Site (<2 hrs by road from T5/T6)	Distant Site (>2 hrs by road from T5/T6)	T5	Т6
15.0	Pandemic & emergency preparedness planning	Works with MOH & BC's HAs to develop hospital-based critical care related pandemic & emergency preparedness plan(s).	Same as T4 close site.	Same as T4.	In collaboration with the MOH & BC's HAs, coordinates hospital-based critical care related pandemic & emergency preparedness plan(s) for children throughout BC.
16.0	Serves as resource for providers			Pediatric-focused critical care physician, nurse(s) & respiratory therapist(s) available as resources to health professionals within the HA by telephone &/or Tele-PICU 24/7. Allied health & other team members available days, M-F.	Pediatric-focused critical care physician, nurse(s) & respiratory therapist(s) available as resources to health professionals throughout BC by telephone &/or Tele-PICU 24/7. Allied health & other team members available days, M-F.





Table 1: Critical Care Skill Expectations by Tier¹⁰⁻¹⁴

Table 1 describes critical care services expected to be available at each tier. Delivery of the service will be dependent upon the needs of individual children (see section 3.0 Service Focus/Target Population for criteria).

Critic	cal Care Skil	ı		Children's Limited Critical Care Service T4		Children's Regional Subspecialty Critical Care Service	Children's Provincial Subspecialty Critical Care Service	
					Close	Distant Site	Т5	т6
1.0	Respir-	Airway/lung	Chest tubes	Insert chest tube while awaiting transfer	Y	Y		
	atory	maintenance		Insert, maintain & manage chest tube, expected resolution <48 hrs		Υ		
				Insert, maintain & manage chest tube PRN			Υ	Υ
		Pharmacologic	Continuous	Initiate continuous nebulization while awaiting transfer (>6 mos old)	Υ	Υ		
		therapy & oxygen	nebulization	Initiate, maintain & manage continuous nebulization, expected resolution <48 hrs (>6 mos old)		Y		
				Initiate, maintain & manage continuous nebulization PRN			Υ	Υ
			Oxygen	Initiate O2 up to 40% while awaiting transfer	Υ	Υ		
			therapy	Initiate, maintain & manage O2 up to 40%, expected resolution <48 hrs	Υ	Υ		
				Initiate, maintain & manage O2 flow PRN			Υ	Υ
			IV broncho-	Initiate IV bronchodilator therapy (> 6 mos old)	Υ	Υ		
			dilators	Initiate, maintain & manage IV bronchodilator therapy, expected resolution <48 hrs (> 6 mos old)		Y		
				Initiate, maintain & manage IV bronchodilator therapy PRN			Υ	Υ
			Pulmonary vasodilators	Initiate, maintain & manage pulmonary vasodilators PRN			Υ	Υ
		Airway	Nasal/pharyng	Insert nasal/pharyngeal/oral airway while awaiting transfer	Υ	Υ		
		management	eal/oral airways	Insert, maintain & manage nasal/pharyngeal/oral airway, expected resolution <48 hrs		Y		
				Insert, maintain & manage nasal/pharyngeal/oral airway PRN			Υ	Υ
			High flow therapy	Initiate flow up to 2 L/kg/min (up to 10 kg) & O_2 up to 40% while awaiting transfer.	Υ	Y		
				Initiate, maintain & manage flow up to 2 L/kg/min (up to 10 kg) & O ₂ up to 40%, expected resolution <48 hrs	Υ	Υ		
				Initiate, maintain & manage flow up to 2 L/kg/min (up to 10 kg) & O ₂ as required PRN			Υ	Υ
			Tracheostomy	Establish tracheostomy in emergency situation while awaiting transfer	Υ	Υ		
				Establish, maintain & manage new tracheostomy PRN		Υ	Υ	Υ
				Maintain & manage established, stable tracheostomy +/- chronic ventilator PRN	Υ	Y	У	Y





Critic	tical Care Skill				Children's Limited Critical Care Service		Children's Regional Subspecialty Critical Care Service	Children's Provincial Subspecialty Critical Care Service
					Т	4		
	Respir-		ETT + mechanical	Establish ETT + mechanical ventilation while awaiting transfer	Υ	Υ		
	atory		ventilation	Establish, maintain & manage ETT + mechanical ventilation, expected		Υ		
	cont'd			resolution <48 hrs (e.g., treatment for prolonged seizure requiring brief				
				period of intubation)				
				Establish, maintain & manage ETT + mechanical ventilation PRN			Υ	Υ
			High frequency ventilation	Establish, maintain & manage high frequency ventilation PRN			Y	Y
		Non-invasive	BIPAP/CPAP	Initiate acute BIPAP/CPAP while awaiting transfer	Υ	Υ		
		ventilation		Initiate, maintain & manage acute BIPAP/CPAP, expected resolution <48 hrs		Υ		
				Initiate, maintain & manage acute BIPAP/CPAP PRN			Υ	Υ
				Maintain & manage chronic BIPAP/CPAP PRN	Υ	Υ	Υ	Υ
		ECLS/ECMO		Initiate, maintain & manage ECLS/ECMO				Υ
2.0	Cardio-	monitoring	Arterial	Establish, maintain & manage arterial pressures & waveforms PRN			Υ	Υ
	vascular		pressures					
			Venous pressures	Establish, maintain & manage CVP pressures & waveforms PRN			Υ	Υ
			Gases, O2 sats,	Monitors mixed venous blood gases, central venous O2 saturation, O2			Υ	Υ
			O2 extraction	extraction PRN				
		Pharmacologic	Anti-arrhythmic	Initiate anti-arrhythmic infusion while awaiting transfer	Υ	Υ		
		or other	infusions	Initiate, maintain & manage anti-arrhythmic infusion PRN			Υ	Υ
		therapy	Vasoactive infusions	Initiate vasoactive infusion (inotropes, vasopressors, vasodilators) while awaiting transfer	У	Υ		
				Initiate, maintain & manage vasoactive infusion PRN			Υ	Υ
			IV high	Initiate IV high concentration electrolytes (Ca, Mg, K) while awaiting transfer	Υ	Υ		
			concentration	Initiate, maintain Y manage IV high concentration electrolytes (Ca, Mg, K),		Υ		
			electrolytes	resolution expected <48 hrs				
				Initiate, maintain & manage IV high concentration electrolytes (Ca, Mg, K) PRN			Υ	Υ
			IV prostaglandins	Initiate IV prostaglandin while awaiting transfer (pre cardiac surgery)	Υ	Υ		
				Initiate, maintain & manage IV prostaglandins PRN			Υ	Υ
			IV diuretics	Initiate IV diuretics (e.g., lasix) while awaiting transfer	Υ	Υ		
				Initiate, maintain & manage IV diuretics, expected resolution <48 hrs		Υ		
				Initiate, maintain & manage IV diuretics PRN			Υ	Υ
			IV thrombolytics	Initiate IV thromobolytics (tPA, streptokinase), anticoagulants, antiplatelets for systemic purposes while awaiting transfer		Υ		





Critical Care Skill					Critica	s Limited al Care vice	Children's Regional Subspecialty Critical Care Service	Children's Provincial Subspecialty Critical Care Service
					1	4		
				Initiate, maintain & manage IV thromobolytics (tPA, streptokinase), anticoagulants, antiplatelets for systemic purposes PRN			Y	Y
Critic	al Care Skill				Critica Ser	's Limited al Care vice	Children's Regional Subspecialty Critical Care Service	Children's Provincial Subspecialty Critical Care Service
					Close Site	Distant Site	Т5	Т6
2.0	Cardio- vascular	Pacemakers	Temporary	Initiate temporary external pacing (e.g., transthoracic, transvenous, epicardial, transcutaneous) while awaiting transfer	Y	Υ		
	cont'd			Initiate, maintain & manage temporary external pacing (e.g., transthoracic, transvenous, epicardial, transcutaneous) PRN			Y (plan TF to T6)	Y
			Permanent	Insert, maintain & manage permanent pacemakers (e.g., DDDDR, ICD's, biventricular)				Y
		Cardioversion		Perform emergency cardioversion while awaiting transfer	Υ	Υ		
				Perform cardioversion PRN			Υ	Υ
3.0	Neuro- logical/ Neuro-	Pharmacologic therapy	IV benzodiazepine s	Initiate IV benzodiazepines (e.g., midazolam, lorazepam, diazepam) while awaiting transfer	Y	Y		
	muscular			Initiate, maintain & manage IV benzodiazepines (e.g., midazolam, lorazepam, diazepam), resolution expected <48 hrs		Υ		
				Initiate, maintain & manage IV benzodiazepines (e.g., midazolam, lorazepam, diazepam) PRN			Y	Y
			IV	Initiate IV anticonvulsants (e.g., phenytoin) while awaiting transfer	Υ	Υ		
			anticonvulsants	Initiate, maintain & manage IV anticonvulsants (e.g., phenytoin), resolution expected <48 hrs	Y	Υ		
				Initiate, maintain & manage IV anticonvulsants (e.g., phenytoin) PRN			Υ	Υ
			IV barbiturates	Initiate IV barbiturates (e.g., phenobarbital) while awaiting transfer	Υ	Υ		
				Initiate, maintain & manage IV barbiturates (e.g., phenobarbital), resolution expected <48 hrs		Y		
				Initiate, maintain & manage IV barbiturates (e.g., phenobarbital) PRN			Υ	Υ
			Pharmacologica I coma	Induces, maintain & manage pharmacological coma to treat status epilepticus PRN			Υ	Y
		Invasive ICP mor	nitoring	Initiate, maintain & manage invasive ICP monitoring PRN			Υ	Υ





Critic	al Care Skill		Children's Limited Critical Care Service T4		Children's Regional Subspecialty Critical Care Service	Children's Provincial Subspecialty Critical Care Service	
		External ventricular drain management	Initiate, maintain & manage external ventricular drain PRN			Υ	Υ
		Lumbar drain management	Initiate, maintain & manage lumbar drain PRN				Υ
		Continuous EEG monitoring	Initiate, maintain & manage continuous EEG monitoring				Υ
4.0	Renal	Continuous renal replacement therapy (CRRT)	Initiate, maintain & manage CRRT				Y
		Peritoneal dialysis	Initiate, maintain & manage acute PD				Υ
			Maintain & manage chronic PD	Υ	Υ	Υ	Υ

Critic	Critical Care Skill						Children's Regional Subspecialty Critical Care Service	Children's Provincial Subspecialty Critical Care Service		
					Close Site	Distant Site	T5	Т6		
5.0	GI	Parenteral fe	eeding	Initiate, maintain & manage parenteral feeding		Υ	Υ	Υ		
6.0	Hematolog-	Plasma filtra	tion/ plasmapheresis	Initiate, maintain & manage plasma filtration/ plasmapheresis				Υ		
	ical	Exchange transfusion (neonatal)		Initiate, maintain & manage exchange transfusions PRN (neonates)			Υ	Υ		
7.0	Endocrine	Pharmacolog	gic therapy	Initiate, maintain & manage children on provincial DKA protocol		Υ	Υ	Υ		
8.0	MS & Skin	Burn care		Provides care for thermal, chemical, radiation & electrical burns while awaiting transfer	Y	У				
				Provides care for thermal, chemical, radiation & electrical burns PRN			Y, <20% BSA	Υ		
9.0	Pain	Analgesics	Opiate infusions	Initiate continuous opiate infusions while awaiting transfer						
	management	anagement		Initiate, maintain & manage continuous opiate infusions, expected resolution <48 hrs			See section 5.0 under responsibilities			
				Initiate, maintain & manage continuous opiate infusions PRN						
			Epidurals	Initiate, maintain & manage epidurals PRN			Υ	Υ		
				Initiate, maintain & manage inhalation analgesia PRN			Υ	Υ		





3.1.2 Requirements

				T4		Children's Regional Subspecialty	Children's Provincial Subspecialty
				Children's Limited Cri	tical Care Service	Critical Care Service	Critical Care Service
				Close Site	Distant Site		
				(<2 hrs by road from	(>2 hrs by road		
				T5/T6)	from T5/T6)	T5	T6
1.0	Prov	iders	_				
	1.1	MDs	Pediatricians	Pediatrician on-call 24/7 & available on-site as needed. Maintains current PALS/APLS or equivalent certification.	Same as T4 close site.	Pediatrician (or designate) on-site 24/7. Maintains current PALS certification.	Pediatrician (or designate) on-site 24/7. Maintains current PALS certification.
			Critical Care Medicine (CCM) MDs	For children ages 14 - 16.9 yrs: Adult CCM MD on-call 24/7 & available on site as needed.	Adult CCM MD on- call 24/7 & available on-site as needed.	Pediatric CCM MD on-call 24/7 & available on-site as needed. Maintains current PALS/APLS certification.	Pediatric CCM MD or designate (i.e., CCM fellow) available on-site 24/7. Maintains current PALS/APLS certification.
			Most Responsible Physician (MRP)	Clearly describable process exists for identifying the MRP for each patient.	Same as T4 close site.	Pediatric CCM MD is MRP.	Pediatric CCM MD is MRP.
Providers			Other MDs	See Table 2 for specialist/subspecialist physician interdependencies.	See Table 2 for specialist/subspecia list physician interdependencies.	See Table 2 for specialist/subspecialist physician interdependencies.	See Table 2 for specialist/subspecialist physician interdependencies.
īď	1.2	RNs		RNs have completed critical care training in keeping with the requirements of adult ICUs. Access to RNs & educator(s) with pediatric expertise (e.g., pediatric unit RNs, pediatric educator, ED educator, critical care educator with current PALS certification).	RNs have completed critical care training in keeping with the requirements of adult ICUs or have completed a structured pediatric critical care course (external or inhouse) or have equivalent knowledge, skills & experience.	Pediatric critical care RNs. RNs have completed a structured pediatric critical care course (external or in-house) or have equivalent knowledge, skills & experience. Formalized orientation & ongoing education focusing on pediatric critical care is available & includes familiarization with the critical care skills outlined on Table 1, T5 site. RNs maintain current PALS certification.	Pediatric critical care RNs. RNs have completed a structured pediatric critical care course or have equivalent knowledge, skills & experience. Formalized orientation & ongoing education focusing on pediatric critical care is available & includes familiarization with the critical care skills outlined on Table 1, T6 site. RNs maintain current PALS certification & have completed the Canadian Nurses Association (CNA) Pediatric Critical Care Certification.





			T4		Children's Regional Subspecialty	Children's Provincial Subspecialty
			Children's Limited Crit	tical Care Service	Critical Care Service	Critical Care Service
			Close Site	Distant Site		
			(<2 hrs by road from	(>2 hrs by road		
			T5/T6)	from T5/T6)	T5	Т6

				T4	Children's Regional Subspecialty	Children's Provincial Subspecialty
			Children's Limit	ed Critical Care Service	Critical Care Service	Critical Care Service
			Close Site			
			(<2 hrs by road from	Distant Site		
			T5/T6)	(>2 hrs by road from T5/T6)	T5	T6
Providers	1.2	RNs cont'd		RN orientation & ongoing education includes a <u>pediatric-specific component</u> (see glossary for examples of pediatric-specific competencies) and familiarization with the critical care skills outlined on Table 1, T4-distant site. RN practice may be predominantly with critically ill adults but includes some children. Access to RNs & educator(s) with pediatric expertise (e.g., pediatric unit RNs, pediatric educator, ED educator, critical care educator with current PALS certification).	Pediatric critical care educator/ resource nurse is assigned to PICU.	Pediatric critical care educator(s)/resource nurse(s) is dedicated to PICU.
	1.3	Psychosocial professionals	See medical module. Includes access to a Social Worker(s) with general pediatric knowledge & skills on days, M-F. General Social Worker on-call outside these hours & available on-site as required.	Same as T4 close site.	Social worker with pediatric knowledge & skills is assigned to cover PICU on days, M-F. Practice is exclusively or primarily with children or, if not, there is sufficient exposure to develop pediatric-specific expertise. Generalist social worker available outside these hours for crisis management (e.g., bereavement). May be on-site or on-call.	Pediatric social worker(s) assigned & dedicated to PICU 12 hrs/day, 7 days/wk. Generalist pediatric social worker available outside these hours for crisis management (e.g., bereavement). May be on-site or oncall. Child life specialist(s) assigned & dedicated to PICU on days, M-F.





Children's Limit	T4 ted Critical Care Service	Children's Regional Subspecialty Critical Care Service	Children's Provincial Subspecialty Critical Care Service
Close Site (<2 hrs by road from T5/T6)	Distant Site (>2 hrs by road from T5/T6)	T5	т6
		Child life specialist(s) available to PICU on days, M-F. Spiritual care practitioner on-call 24/7 for the site & available on-site as needed.	Pediatric psychologist(s) available on request for specific patients on days, M-F. Spiritual care practitioner on-call 24/7 for the site & available on-site as needed.





				T4	Children's Regional	
			Children's Liv	mited Critical Care Service	Subspecialty Critical Care	Children's Provincial Subspecialty Critical Care Service
			Close Site	mited Critical Care Service	Service	Critical Care Service
			(<2 hrs by road from	Distant Site		
			T5/T6)	(>2 hrs by road from T5/T6)	Т5	Т6
Providers	1.4	Allied health	Includes RT with general pediatric knowledge & skills available on-site 24/7. Practice may include both adults & children. Maintains current PALS certification. Consults T5/T6 as required.	Same as T4 close site.	RT(s) with pediatric knowledge & skills available to PICU 24/7. Practice in pediatrics offers sufficient exposure for development & maintenance of pediatric-specific expertise. Maintains current PALS certification. PT, OT & dietitian with pediatric knowledge & skills are assigned to PICU on days, M-F. Practice is exclusively or primarily with children or, if not, there is sufficient exposure to develop pediatric-specific expertise. SLP is available on request for specific patients on days, M-F. Practice may include both adults & children. Clinical pharmacy specialist(s) (PhD) in pediatrics available to PICU on days, M-F. General pharmacist available outside these hours (on-site or on-call).	Pediatric specialists assigned & dedicated to PICU: RT(s) available in PICU 24/7. Maintains current PALS certification. PT(s) available on days, M-F. Available on request on weekend days. OT(s) available on days, M-F. Dietitian(s) available on days, M-F. Non-PICU-specific pediatric dietitian available on request for specific patients outside these hours (on-site or on-call). Pediatric SLP available on request for specific patients on days, M-F. Clinical pharmacy specialist(s) (PhD) in pediatrics available in PICU on days, M-F. Pharmacist with pediatric expertise available outside these hours (on-site or on-call).





			T4	Children's Regional	
		Children's Li	mited Critical Care Service	Subspecialty Critical Care Service	Children's Provincial Subspecialty Critical Care Service
		Close Site (<2 hrs by road from T5/T6)	Distant Site (>2 hrs by road from T5/T6)	T5	Т6
1.5	Pediatric resuscitation team	All resuscitation team members responding to pediatric patients maintain current PALS certification.	Same as T4 close site.	Same as T4.	Same as T5.
1.6	Other • Wound/ostom y	See medical module.	Same as T4 close site.	Wound/ostomy RN on-site days, M-F (for adults & children).	Pediatric wound/ostomy RN on-site days, M-F.
	Pain managementBreastfeeding support			Pain management team onsite 7 days/wk (for adults & children).	Pediatric pain mgt team available 24/7 (on-site or on-call & available to come to the site).
	Feeding & swallowing teamComplex			Access to breastfeeding support from inpatient area(s).	Access to on-site Lactation Consultant 5 days/wk. Access to breastfeeding support from inpatient area(s) outside these hours.
	feeding & nutrition service			Pediatric feeding & swallowing team with videofluoroscopy capabilities available on-site	Pediatric feeding & swallowing team with videofluoroscopy capabilities available on-site to provide oral motor & dietary assessment/consultation
				to provide oral motor & dietary assessment/consultation days, M-F.	days, M-F. Pediatric complex feeding & nutrition service available on-site.





			T4			Children's Provincial	
			Children's Limite	ed Critical Care Service	Children's Regional Subspecialty Critical Care Service	Subspecialty Critical Care Service	
			Close Site	Distant Site			
			(<2 hrs by road	(>2 hrs by road from			
			from T5/T6)	T5/T6)	T5	Т6	
2.0	Facili	ties					
2.0	2.1	Setting Tele- PICU	Ages 14 - 16.9 yrs: Adult ICU. Documented process in place to manage critically ill children while awaiting arrival of transport team (brief duration expected). Process clearly outlines the role for the pediatric unit, ED & adult ICU.	Adult ICU or pediatricdesignated ICU beds colocated or proximal to the adult ICU or neonatal ICU. Tele-PICU equipment in place in the ICU to receive pediatric-focused critical care consultation from T5/T6 providers	 Set-up within the facility: Standalone PICU; OR Designated PICU beds in a general ICU with auditory & visual separation between the pediatric & general sections. Within the PICU: Capacity to care for children requiring negative pressure room. Capacity to care for a children requiring positive pressure room. Appropriate hand washing facilities, easy-to-clean surfaces & other physical structures which reduce infection. Physical space within the PICU is consistent with the principles of a "healing environment." Examples include: 15,16 Appropriate lighting, acoustics, air quality & temperature. Facilities for parents (e.g., kitchen, quiet room, bathroom), including overnight stays. If building a new ICU or renovating an existing ICU, single patient rooms (ideally with windows) are recommended. Tele-PICU equipment in place in the PICU to (1) provide pediatric-focused critical care consultation to providers within the HA (e.g., EDs, adult ICUs & pediatric units); and (2) receive pediatric-focused critical care consultation from T6 facilities/providers (e.g., T6 ICU &/or subspecialty providers). 	Standalone PICU. Physical space as per T5. Tele-PICU equipment in place in the PICU to provide pediatric-focused critical care consultation to providers throughout the province (e.g., EDs, ICUs &	
				(e.g., T5/T6 ICU &/or subspecialty providers).		pediatric units).	
3.0	volumes ^{1,3,8}			The second of th	Capacity to accommodate at least 4 ventilated children at a time.	Capacity to accommodate at least 6 ventilated children at a time.	









Table 2: Specialist/Subspecialist Physician Interdependencies

√24/7 = on-call 24/7 & available for on-site consultation as needed.

[✓] M-F days = available days M-F for on-site consultation as needed.

	Availability					
	T					
Service	Close Site (<2 hrs by road from T5/T6)	Distant Site (>2 hrs by road from T5/T6)	T5	Т6		
Pediatrician	√ 24/7	√24/7	Pediatrician or designate on-site 24/7 (excludes ED MD)	Pediatrician or designate on-site 24/7; excludes ED MD		
Pediatric allergy						
Anesthesiologist that provides care to children & adults	√ 24/7	√ 24/7	√24/7			
Pediatric anesthesiologist				√ 24/7		
Pediatric biochemical/metabolic diseases				√ 24/7		
Pediatric bone marrow transplant				✓ M-F days		
Pediatric cardiology			✓M-F days	√ 24/7		
Pediatric cardiovascular surgery				√ 24/7		
Adult critical care medicine	✓24/7 (for children ages 14 - 16.9 yrs)	√24/7				
Pediatric critical care medicine			T5 PICU	T6 PICU		
Pediatric dermatology				✓ M-F days		
Developmental pediatrics/child development & rehab				✓ M-F days		
Ear, nose & throat surgeon that provides care to children & adults		√24/7	√24/7			
Pediatric ear, nose & throat surgery				√ 24/7		
Pediatric emergency medicine						
Pediatric endocrinology				√ 24/7		
Pediatric gastroenterology				√24/7		
General surgeon that provides care to children & adults	√24/7	√24/7	√24/7			
Pediatric general surgery				√ 24/7		
Pediatric hematology/oncology				√24/7		
Pediatric immunology				√24/7		
Infectious diseases physician that provides care to children & adults			√24/7	,		
Pediatric infectious diseases				√ 24/7		
Medical genetics				✓ M-F days		
Neonatology			T3 NICU	T4 NICU		
Pediatric nephrology Neurologist that provides care to				√24/7		
children & adults Pediatric neurology			✓ M-F days	√ 24/7		





	Availability					
	1	Γ4				
Service	Close Site (<2 hrs by road from T5/T6)	Distant Site (>2 hrs by road from T5/T6)	T5	Т6		
Neurosurgeon that provides care to children & adults			√ 24/7			
Pediatric neurosurgery				√24/7		
Pediatric ophthalmology				√ 24/7		
Orthopedic surgeon that provides care to children & adults		√24/7	√ 24/7			
Pediatric orthopedic surgeon				√ 24/7		
Pediatric radiation therapy				✓ (off-site access)		
Plastic surgeon that provides care to children & adults			√24/7			
Pediatric plastic surgery				√ 24/7		
General psychiatrist		√24/7	✓ Outside M-F days			
Child & youth psychiatrist			✓ M-F days	√ 24/7		
Radiologist that provides care to children & adults	✓ Diagnostics 24/7 ✓ Interventional radiology (children 14- 16.9 yrs): • Emergency procedures: 24/7 • Elective procedures: M-F days	✓ Diagnostics 24/7 ✓ Interventional radiology (children 14 - 16.9 yrs): • Emergency procedures: 24/7 • Elective procedures: M-F days	✓ Diagnostics 24/7 ✓ Interventional radiology: • Emergency procedures: 24/7 • Elective procedures: M-F days			
Pediatric radiologist + pediatric interventional radiologist				✓ Diagnostics 24/7 ✓ Interventional radiology: • Emergency procedures: 24/7 • Elective procedures: M-F days		
Pediatric respiratory medicine				√24/7		
Pediatric rheumatology				√24/7		
Pediatric urology				√24/7		
Pediatric child protection medical specialist (e.g., Pediatrician with enhanced training/experience)	✓	✓	√	✓		

Note: Chart above is consistent with the AAP Guidelines and Levels of Care for PICUs, Pediatrics, vol. 114, No 4 (2004). The only difference is that a pediatric cardiologist and pediatric neurologist are "desired" but





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not "required" for a Level II (equivalent of T5) service in the AAP Guidelines. The requirement for these subspecialists on days, M-F, is consistent with the medical module.





3.2 Knowledge Sharing & Transfer/Training

		Children's Limited Critical Care Service	Children's Regional Subspecialty Critical Care Service	Children's Provincial Subspecialty Critical Care Service
		T4	T5	Т6
1.0	Student learning			
1.1	Medical students, residents & fellows		 May provide educational opportunities in pediatric critical care for: Family medicine residents. Pediatric residents. Critical care medicine (CCM) residents (adult & pediatric streams). 	Designated by UBC as a pediatric critical care training site for: CCM residents (pediatric stream).
				In conjunction with UBC, develops model for training CCM residents (pediatric stream).
1.2	Nursing, allied health & other undergraduate, graduate & post-graduate students		May provide pediatric critical care training for nurses, allied health & other undergraduate, graduate & postgraduate students. Specific child health experiences/placements may be available & are negotiated between the site & applicable learning institution.	Provides pediatric critical care training for nurses, allied health & other undergraduate, graduate & postgraduate students.
2.0	Continuing education			
2.1	Physicians	Facilitates physician access to learning activities based on identified practice gaps, including the practice of pediatric critical care skills where limited opportunity exists in practice (e.g., simulation, off-site clinical experiences, Tele-PICU education sessions).	Mechanisms in place to regularly review physician education needs related to maintenance of pediatric critical care competencies. Facilitates physician access to learning activities based on identified practice gaps, including the practice of pediatric critical care skills where limited opportunity exists in practice (e.g., simulation, off-site clinical experiences, Tele-PICU education sessions).	In collaboration with T5, organizes provincial learning activities that support the maintenance of physician competencies in pediatric care (e.g., pediatric rounds, conferences, Tele-PICU education sessions). Provides pediatric CCM experiences for T4 & T5 physicians (on-site &/or via simulation).





		Children's Limited Critical Care Service T4	Children's Regional Subspecialty Critical Care Service T5	Children's Provincial Subspecialty Critical Care Service T6
2.2	Nurses, allied health & other care providers	Facilitates staff access to learning activities based on identified practice gaps, including the practice of pediatric critical care skills where limited opportunity exists in practice (e.g., simulation, off-site clinical experiences, Tele-PICU education sessions).	Mechanisms in place to regularly review staff education needs related to maintenance of pediatric critical care competencies. Facilitates staff access to learning activities based on identified practice gaps, including the practice of pediatric critical care skills where limited opportunity exists in practice (e.g., simulation, off-site clinical experiences, Tele-PICU education sessions).	In collaboration with T5, organizes provincial learning activities that support the maintenance of staff competencies in pediatric care (e.g., pediatric rounds, conferences, Tele-PICU education sessions). Provides pediatric ICU experiences for T4 & T5 staff (on-site &/or via simulation). Organizes provincial activities that support the maintenance of staff competencies in child health (e.g., pediatric rounds, conferences). Provides pediatric ICU experiences for T4 & T5 staff (on-site &/or via simulation).





3.3 Quality Improvement/Research

		Comprehensive Critical Care Service	Children's Regional Subspecialty Critical Care Service	Children's Provincial Subspecialty Critical Care Service
	I	T4	T5	T6
1.0	Quality improvement (QI)	HA QI structures & processes are in place, including case reviews. If child involved, physicians & staff with pediatric expertise participate in the review, as appropriate. Implements recommendations & evaluates the outcomes.	HA QI structures & processes are in place to specifically review & improve the quality & safety of <i>children's CC care</i> , including case reviews. In collaboration with T6, establishes structures & processes to track pediatric-specific CC quality & safety indicators at a regional & provincial level. e.g., PICU volumes, illness severity & effectiveness & efficiency of care.	Provides subspecialty pediatric CC expertise for T4/T5 case reviews, if requested. Consults with pediatric CC experts within or outside BC for T6 case reviews, as appropriate. In collaboration with T5, establishes structures & processes to track pediatric-specific CC quality & safety indicators at a local & provincial level.
		Participates in regional & provincial CC quality improvement initiatives.	Leads pediatric CC improvement initiatives at a regional level to address quality/risk issues in hospitals within HA. Participates in provincial pediatric CC improvement initiatives.	In collaboration with T4/T5, leads pediatric CC improvement initiatives at a provincial level to address quality/risk issues in hospitals throughout the province. Participates in provincial pediatric CC improvement initiatives.
		System supports are in place to enable health care providers to provide care that is consistent with current child health care guidelines.	Same as T4.	Same as T4 plus: In collaboration with CHBC & HAs, develops & disseminates guidelines on relevant pediatric CC topics.
2.0	Research		Participates in research related to pediatric CC.	Conducts & supports others to conduct research in pediatric CC.





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Tiers to Support System and Operational Planning: Appendix

Appendix 1: Glossary

Registered Nurse with "pediatric skills"

- Demonstrates a broad understanding of growth and development. Distinguishes between normal and abnormal growth and development of infants, toddlers, children and youth.
- Understands the psychological impacts of care provision (including hospitalization) at different developmental stages (infant, toddler, preschooler, school aged and youth).
- Understands how to provide a physically and psychologically safe environment appropriate to the age and condition of the child.
- Demonstrates understanding of the physiological differences between infants, children and adults and their implications for assessment and care.
- Assesses a child's normal parameters, recognizes the deviations from the normal and acts appropriately on the findings.
- Demonstrates knowledge of common pediatric conditions and their management.
- Demonstrates understanding of fluid management in an infant and child.
- Calculates and administers medications and other preparations based on weight based dosages.
- Assesses child and family's knowledge and provides teaching specific to the plan of care and condition or procedure.
- Communicates effectively and works in partnership with children and families (children and family-centred care).
- Aware of and accesses pediatric-specific clinical guidelines and protocols.
- Responds to patient deterioration/acute urgent situations in an appropriate and timely manner.
- Commences and maintains effective basic pediatric life support, including 1- and 2-rescuer infant and child CPR, AED use and management of airway obstructions.
- Provides referrals to public health nursing, nutrition and utilizes contact with the child and family to promote child health. e.g., immunization, child safety.
- Assesses pain and intervenes as appropriate.*
- Initiates and manages peripheral IV infusions on children;* consults expert clinicians as necessary. Identifies and manages complications of IV therapy.

References: NSW's Guidelines for Care in Acute Care Settings, ¹⁷ BC Children's Pediatric Foundational Competencies on-line course ¹⁸ and BC Children's CAPE tools (2008-2010). ¹⁴

^{*}Refer to body of document for examples of interventions appropriate at each tier.